



Modern Slavery Act Statement

This statement outlines how the Firm fulfils its obligations under the Modern Slavery Act 2015.

We are a construction company based solely in the United Kingdom. Our head office is in Drayton, Norwich, with regional offices located across East Anglia.

We are committed to act ethically, with integrity and transparency in all our business dealings and to implement effective systems and procedures to, as far as practically possible, ensure that slavery and human trafficking does not take place within our business or supply chain.

The Firm has a zero tolerance to this issue and likewise expects our people, suppliers and subcontractors to have the same. We all have a duty to be alert to the risks in our business and the wider supply chain. Staff are expected to report concerns that they have to their respective Managers, who in turn are required to act if concerns are raised.

Our Supply Chain

In common with the construction sector, we have a large and complex supply chain, due to the nature of our operations and sectors within which we operate. We work with suppliers that provide supply and installation, raw materials, finished goods, labour only providers, employment agencies through to consultants and specialist advisors.

All suppliers, regardless of spend are vetted, including collection of evidence related to employment policy and modern slavery.

When sourcing materials we evaluate ethical and sustainability and local sourcing opportunities where at all possible. Where materials are specified by client's we work collaboratively to influence their choices including selecting sustainable and ethically sourced/produced materials.

Assessing Risk

In 2020 we commenced an analysis of our material procurement and their sources, enabling us to reduce the risk of such products being directly or indirectly linked to modern slavery or human trafficking.

Where this risk cannot be reduced to an acceptable level we will where possible source alternatives that meet our ethical and sustainability aims. By working with long established supply chain partners, we have developed collaborative relationships that enable us to challenge and work together to achieve these aims.

What we are doing

We proactively promote awareness via all colleagues and supply chain partners and reporting of any suspected incidents of modern slavery, unfair treatment or coercion either within our businesses or within our supply chain.

What we have done during 2022

Following our 2021 Modern Slavery report, we have undertaken the following actions:

- We have carried out a gap analysis on our supply chain and developed an action plan to ensure that these suppliers are further engaged in our aims and compliance with our requirements.
- We have implemented Construction Line Gold standards for our suppliers. This sets out higher standards for environmental, social sustainability and modern slavery vigilance. Construction Line manages the process and reporting of completion and compliance.
- Include modern slavery materials in our on-line induction which is rolled out to our supply chain before working on site, including posters and support material and confidential reporting/support at all locations.
- Modern slavery has now been incorporated in our recruitment policy.
- Through our intranet, construct we have developed resources accessible to all colleagues such as induction materials, posters and toolbox talks.
- We have become members of Stronger Together to support our aims.
- Are members of the GLAA Construction Protocol.
- Achieved a green rating on the Crown Commercial Modern Slavery Assessment Tool (MSAT).
- Implemented GLAA active licence checks on labour only employment agencies.
- Implemented MRZ checking software to check validity of identity documents as part of our recruitment process.

Plans for 2023

Our plans for 2023 build on work already carried out and include:

- Continue to mandate modern slavery e-learning, with a target of 100% of our colleagues that procure and manage labour and sub-contractors.
- Continued reinforcement of our expectations in relation to right to work and responsible recruitment practices through our supply chain, including Construction Line Gold certification to all key members of the supply chain.
- Continue to deliver toolbox talks at all locations on the identification and prevention of human trafficking and modern slavery.

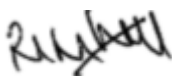
Accountability

The Group Company Secretary is accountable to the Board and responsible for overseeing compliance with the Modern Slavery Act and annual preparation of the Modern Slavery Act statement.

Declaration

This statement is made pursuant to section 54(1) of the Modern Slavery Act 2015 and constitutes our modern slavery statement for the financial year ending 31st December 2023.

Signed:



R J Alflatt
Group Company Secretary

Review Date: 1 January 2024